LOW VALUE GRANT AGREEMENT

Between

United Nations Development Programme

and

AO Institutul pentru Initiative Strategice
# Low Value Grant Agreement

**Reference No. 01/TD**

1. **Country:** Republic of Moldova

2. **Recipient Institution:** AO Institutul pentru Initiative Strategice incorporated under the laws of Republic of Moldova with address at Mihail Kogalniceanu street, no.51/18, Chisinau mun., Republic of Moldova

3. **Project Number and Title:** 00126031 / Transnistrian Dialogues II

4. **Implementation Period:** From 24 June 2021 to 31 January 2022

5. **Budget:** Up to the amount of US$ 120,000.00 (one hundred and twenty thousand United States Dollars)

6. **Schedule of Disbursement of Funds to Recipient Institution:**

<table>
<thead>
<tr>
<th>Disbursement Date/Milestone</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Upon signature of this Grant Agreement</td>
<td>72,000</td>
</tr>
<tr>
<td>Upon delivery and approval of the intermediate progress and financial reports (after September 2021)</td>
<td>36,000</td>
</tr>
<tr>
<td>Upon delivery and approval of the final progress and financial reports (after January 2022)</td>
<td>12,000</td>
</tr>
</tbody>
</table>

7. **Information for Recipient Institution Bank Account into Which Funds Will Be Disbursed:**

   - **Account Name:** IPIS AO
   - **Account Number:** MD48V1022241700001004MDL
   - **Bank Name:** BC “VICTORIABANK” SA
   - **Bank Address:** 64,31 August 1989 str. Chisinau
   - **Bank SWIFT Code:** BIC VICBMD2X
   - **Bank Code:** BIC VICBMD2X

8. **Notices to Recipient Institution:**

   - **Name:** AO Institutul pentru Initiative Strategice
   - **Address:** Mihail Kogalniceanu street, no.51/18, Chisinau mun., Republic of Moldova
   - **Tel:** +37379422795
   - **Email:** pistrinciuc@gmail.com, info@ipis.md

9. **Notices to UNDP:**

   - **Name:** UNDP Moldova
   - **Address:** 131, 31 August str., Chisinau, MD-2012, Republic of Moldova
   - **Tel:** (+373 22) 22-00-45
   - **Fax:** (+373 22) 22-00-41
   - **Email:** registry.md@undp.org

10. **Signed for AO Institutul pentru Initiative Strategice by its Authorized Representative**

    - **Date:** 24-iun.-2021
    - **Name:** Vadim Pistrinciuc
    - **Title:** Executive Director

11. **Signed for the United Nations Development Programme by its Authorized Representative**

    - **Date:** 24-jun-2021
    - **Name:** Andrea Cuzyova
    - **Title:** Deputy Resident Representative
The following documents constitute the entire Agreement between the Parties and supersedes all prior agreements, understandings, communications and representations concerning the subject matter:
this face sheet (“Face Sheet”)
Standard Terms and Conditions
Annex A – Accepted Grant Proposal
Annex B – Reporting Format
Annex C – Project Document for the Project funding this Grant Agreement
STANDARD TERMS AND CONDITIONS

This Low Value Grant Agreement (hereinafter referred to as the “Agreement”) is made between the United Nations Development Programme, a subsidiary organ of the United Nations established by the General Assembly of the United Nations (hereinafter “UNDP”), and the Recipient Institution named in block 2 of the Face Sheet (the “Recipient Institution,” and together with UNDP, the “Parties”).

WHEREAS, UNDP [is the Implementing Partner] or [provides support services to {name of partner}], the Implementing Partner of the project named in block 3 of the Face Sheet (hereinafter referred to as “the Project”) and more specifically described in the project document [Insert project number and title] attached as Annex C (the “Project Document”), implemented at the request of the Government of the country named in block 1 of the Face Sheet;

WHEREAS, UNDP desires to provide funds to the Recipient Institution in the context of the Project for the purposes of undertaking the activities in the accepted Grant Proposal (the “Funds”), and on the terms and conditions hereinafter set forth; and

WHEREAS, the Recipient Institution is ready and willing to accept such Funds from UNDP for the activities (the “Activities”) described in the accepted Grant Proposal in Annex A (the “Proposal”) on the terms and conditions hereinafter set forth in this agreement;

NOW, THEREFORE, the Parties hereto agree as follows:

1.0 Responsibilities of the Recipient Institution

1.1 The Recipient Institution agrees to undertake the Activities and achieve the deliverables described in the accepted Proposal (Annex A) with due diligence and efficiency, pursuant to the schedule set forth in the Proposal, and in accordance with the terms and conditions of this Agreement. The Activities must be undertaken in a manner consistent with the regulations, rules, policies and procedures of UNDP, and in accordance with the Project Document which forms an integral part of this Agreement. Funds provided pursuant to this Agreement shall be prudently managed by the Recipient Institution and used solely for the Activities to produce results specified in the Proposal.

1.2 The Recipient Institution agrees to reach the performance targets (the “Performance Targets”) as indicated in the accepted Proposal. If the Recipient Institution fails to meet its responsibilities outlined in this Agreement, or to attain at least 70% of any one Performance Target for any given year, then this will be considered grounds to suspend any further disbursement of Funds. The suspension shall remain in effect until the Recipient Institution has achieved the relevant Performance Targets.

1.3 The Recipient Institution shall inform UNDP about any problems it may face in attaining the objectives agreed upon.

2.0 Duration

2.1 This Agreement, prepared in two original, shall become effective on the date of its signature by both the Recipient Institution and UNDP, acting through their duly Authorized Representatives, indicated in blocks 10 and 11 of the Face Sheet, and expire on the Implementation Period end date indicated in block 4 of the Face Sheet, unless earlier terminated pursuant to Article 6.4 or 7.9 below.

3.0 Payments

3.1 Subject to the express terms of this Agreement, UNDP shall provide Funds to the Recipient Institution in an amount not to exceed the amount set forth in block 5 of the Face Sheet according to the schedule set out in block 6 of the Face Sheet. Payments are subject to the Recipient Institution meeting the Performance Targets.

3.2 All payments shall be deposited into the Recipient Institution’s bank account, the details of which are set forth in block 7 of the Face Sheet.

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1 Select only the relevant option and delete the other

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Low Value Grant Agreement

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3.3 The amount of payment of such Funds is not subject to any adjustment or revision because of price or currency fluctuations or the actual costs incurred by the Recipient Institution in the performance of the Activities under this Agreement.

4.0 Records, Information and Reports

4.1 The Recipient Institution shall maintain clear, accurate and complete records in respect of the Funds received under this Agreement. Upon completion of the Activities, or the termination of this Agreement, the Recipient Institution shall maintain the records for a period of at least five (5) years.

4.2 The Recipient Institution shall furnish, compile and make available at all times to UNDP any records or information, oral or written, which UNDP may reasonably request in respect of the Funds received by the Recipient Institution.

4.3 The Recipient Institution shall provide progress reports (“Performance Reports”) including financial and narrative information, to UNDP at least 30 days before the expected release of the next tranche or at least annually within 30 days after the end of year until the activities have been completed. The Performance Report, including the financial reporting component, shall follow the format in Annex B and shall include certification by the Recipient Institution’s representative with institutional responsibility for financial reporting, including the certification date.

4.5 Within [X, but no more than 60] days after completion of the Activities, the Recipient Institution shall provide UNDP with a final financial and narrative report with respect to all expenditures made from such Funds and indicating the results achieved, utilizing the reporting format contained in Annex B.

4.6 All further correspondence regarding the implementation of this Agreement should be addressed to the addresses set forth in blocks 8 and 9 of the Face Sheet, as applicable.

5.0 Audits and Investigations

5.1 Notwithstanding the above, UNDP shall have the right to audit or review the Recipient Institution’s related books and records as it may require, and to have access to the books and record of the Recipient Institution, as necessary.

5.2 The Recipient Institution acknowledges and agrees that, at any time, UNDP may conduct investigations relating to any aspect of the Agreement, the obligations performed under the Agreement, and the operations of the Recipient Institution generally. The right of UNDP to conduct an investigation and the Recipient Institution’s obligation to comply with such an investigation shall not lapse upon expiration or prior termination of the Agreement.

5.3 The Recipient Institution shall provide its full and timely cooperation with any such inspections, audits or investigations. Such cooperation shall include, but shall not be limited to, the Recipient Institution’s obligation to make available its personnel and any relevant documentation for such purposes at reasonable times and on reasonable conditions and to grant to UNDP access to the Recipient Institution’s premises at reasonable times and on reasonable conditions in connection with such access to the Recipient Institution’s personnel and relevant documentation. The Recipient Institution shall require its agents, including, but not limited to, the Recipient Institution’s attorneys, accountants or other advisers, to reasonably cooperate with any inspections, audits or investigations carried out by UNDP hereunder.

5.4 UNDP shall be entitled to a refund from the Recipient Institution for any amounts shown by such audits and investigations to have been used by the Recipient Institution other than in accordance with the terms and conditions of the Agreement. The Recipient Institution also agrees that, where applicable, donors to UNDP whose funding is the source of, in whole or in part, the Funds for the Activities, shall have direct recourse to the Recipient Institution for the recovery of any Funds determined by UNDP to have been used in violation of or inconsistent with this Agreement and/or the Proposal.

6.0 Representations and Warranties

6.1 The Recipient Institution represents and warrants that:

(a) it has not and shall not offer any direct or indirect benefit arising from or related to the performance of the Agreement or the award thereof to any representative, official, employee, or other agent of UNDP.

(b) neither it, its parent entities (if any), nor any of the Recipient Institution’s subsidiary or affiliated entities (if any) is engaged in any practice inconsistent with the rights set forth in the Convention on the Rights of the Child, including Article 32 thereof, which, inter alia, requires that a child shall be protected.
from performing any work that is likely to be hazardous or to interfere with the child’s education, or to be harmful to the child’s health or physical, mental, spiritual, moral, or social development.

(c) neither it, its parent entities (if any), nor any of the Recipient Institution’s subsidiaries or affiliated entities (if any) is engaged in the sale or manufacture of anti-personnel mines or components utilized in the manufacture of anti-personnel mines.

(d) it shall take all appropriate measures to prevent sexual exploitation or abuse of anyone by its employees or any other persons engaged and controlled by the Recipient Institution to perform any services under the Agreement. For these purposes, sexual activity with any person less than eighteen years of age, regardless of any laws relating to consent, shall constitute the sexual exploitation and abuse of such person. In addition, the Recipient Institution shall refrain from, and shall take all reasonable and appropriate measures to prohibit its employees or other persons engaged and controlled by it from exchanging any money, goods, services, or other things of value, for sexual favors or activities, or from engaging any sexual activities that are exploitive or degrading to any person. UNDP shall not apply the foregoing standard relating to age in any case in which the Recipient Institution’s personnel or any other person who may be engaged by the Recipient Institution to perform any services under the Agreement is married to the person less than the age of eighteen years with whom sexual activity has occurred and in which such marriage is recognized as valid under the laws of the country of citizenship of such personnel or such other person who may be engaged by the Recipient Institution to perform any services under the Agreement.

(e) neither it, its parent entities (if any), nor any of the Recipient Institution’s subsidiary, affiliated entities (if any), suppliers and subcontractors is engaged in any transactions with, and/or the provision of resources and support to, individuals and organizations associated with, receiving any type of training for, or engaged in, any act or offense described in Article 2, Sections 1, 3, 4 or 5 of the International Convention for the Suppression of the Financing of Terrorism, adopted by the General Assembly of the United Nations in Resolution 54/109 of 9 December 1999.

6.2 The Recipient Institution shall comply with all laws, ordinances, rules, and regulations bearing upon the performance of its obligations under the Agreement.

6.3 The Recipient Institution acknowledges that it has read the Project Document attached hereto as Annex C, including the section entitled “Risk Management”. The Recipient Institution hereby agrees that in undertaking the Activities in the Proposal, it will be bound, mutatis mutandis, by the obligations and agreements set forth in the Project Document as applicable to the Implementing Partner of the Project.

6.4 The Recipient Institution acknowledges and agrees that the provisions of this Article 6.0 constitute an essential term of the Agreement and that breach of any such representation and warranty or covenant shall entitle UNDP to terminate the Agreement immediately upon notice to the Recipient Institution, without any liability for termination charges or any other liability of any kind.

7.0 General Provisions

7.1 This Agreement and the Annexes attached hereto shall form the entire Agreement between the Parties, superseding the contents of any other negotiations and/or agreements, whether oral or in writing, pertaining to the subject of this Agreement.

7.2 The Recipient Institution shall carry out all Activities described in the Proposal with due diligence and efficiency. Subject to the express terms of this Agreement, it is understood that the Recipient Institution shall have exclusive control over the administration and implementation of the Activities and that UNDP shall not interfere in the exercise of such control. However, both the qualities of work and the progress being made toward successfully achieving the goals of the Activities shall be subject to review by the Project’s Steering Committee/Project Board. If at any time the Steering Committee/Project Board is not satisfied with the quality of work or the progress being made toward achieving such goals, the Steering Committee/Project Board may advise UNDP to: (i) withhold payment of Funds until in its opinion the situation has been corrected; or (ii) declare this Agreement terminated by written notice to the Recipient Institution as described in Article 7.9 below; and/or seek any other remedy as may be necessary. The Steering Committee/Project Board’s determination as to the quality of work being performed and the progress being made toward such goals shall be final and shall be binding and conclusive upon the Recipient Institution insofar as further payments are concerned.

7.3 UNDP undertakes no responsibility in respect of life, health, accident, travel or any other insurance coverage for any person which may be necessary or desirable for the purpose of this Agreement or for any personnel undertaking Activities under this Agreement. Such responsibilities shall be borne by the Recipient Institution.
7.4 The rights and obligations of the Recipient Institution are limited to the terms and conditions of this Agreement. Accordingly, the Recipient Institution and personnel performing services on its behalf shall not be entitled to any benefit, payment, compensation or entitlement except as expressly provided in this Agreement.

7.5 The Recipient Institution shall be fully responsible for all services performed by its personnel, agents, employees, contractors, subcontractors and any other party undertaking Activities in relation to implementing the Proposal on behalf of the Recipient Institution (hereinafter referred to as "Recipient Institution Personnel") and shall ensure that all of its obligations under this Agreement extend to the Recipient Institution Personnel. The Recipient Institution may not assign, transfer, pledge, or make any other disposition of the Agreement, of any part of it, or of any of its rights, claims or obligations under the Agreement, except with the prior written authorization of UNDP. Any authorized assignee or transferee shall be bound by the terms and conditions of this Agreement. The Recipient Institution may not use the services of subcontractor(s) unless prior written authorization is granted by UNDP. If such authorization is granted, the Recipient Institution shall ensure that such subcontractor(s) do not use further tiers of subcontractors, unless prior written authorization is granted by UNDP. Any authorized subcontractor shall be bound by the terms and conditions of this Agreement. The use of subcontractors shall not relieve the Recipient Institution of any of its obligations under this Agreement.

7.6 The Recipient Institution shall indemnify, hold and save harmless, and defend at its own expense, UNDP, its officials and persons performing services for UNDP, from and against all suits, claims, demands and liability of any nature and kind, including their cost and expenses, on account of, based or resulting from, arising out of (or which may be claimed to arise out of) or relating to the acts or omissions of the Recipient Institution, Recipient Institution Personnel or other persons hired for the management of the present Agreement and the Project. The Recipient Institution shall be responsible for, and deal with all claims brought against it by any Recipient Institution Personnel.

7.7 If provided for in the Project Document (or if otherwise agreed between UNDP and the Government of the country named in block 1 of the Face Sheet), assets and equipment purchased with the Funds will become the property of the Recipient Institution. The Recipient Institution shall be responsible for substantive and financial reporting on its use of the Funds to the Steering Committee set up to oversee grant making and/or the implementing partner, as defined in the Project Document. The assets and equipment shall be used for the purpose indicated in the Proposal throughout the period of this Agreement. Procurement of goods, services and technical assistance required under the Proposal will be conducted by the Recipient Institution in accordance with the principles of highest quality, transparency, economy and efficiency. Such procurement will be based on the assessment of competitive quotations, bids, or other proposals, unless otherwise agreed in writing by UNDP.

7.8 Ownership of patent rights, copyrights, and other similar rights ("Intellectual Property Rights") to any discoveries, inventions or works resulting from implementation of the Activities under this Agreement shall vest in the Recipient Institution. Nonetheless, the Recipient Institution shall grant UNDP a perpetual, irrevocable, world-wide, non-exclusive and royalty-free license to use, reproduce, adapt, modify, distribute, sub-license and make use of such Intellectual Property Rights, including the ability to further license to program country governments in accordance with the requirements of the agreement between the UNDP and the government(s) concerned.

7.9 This Agreement may be terminated by either Party before completion of the Agreement by giving thirty (30) days written notice to the other Party, and the Recipient Institution shall promptly return any unutilized Funds to UNDP.

7.10 The Recipient Institution acknowledges that UNDP and its representatives have made no actual or implied promise of funding except for the amounts specified in this Agreement. Although project related documents may indicate a total amount of funds that could be available for this Recipient Institution, actual disbursements will be based upon the Recipient Institution meeting the Performance Targets. If any of the Funds are returned to UNDP or if this Agreement is rescinded, the Recipient Institution acknowledges that UNDP will have no further obligation to the Recipient Institution as a result of such return or rescission.

7.11 No modification of or change to this Agreement, waiver of any of its provisions or additional contractual provisions shall be valid or enforceable unless previously approved in writing by the Parties or their duly authorized representatives in the form of an amendment to this Agreement duly signed by the Parties hereto.

7.12 The Parties shall try to settle amicably through direct negotiations, any dispute, controversy or claim arising out of or relating to the present Agreement, including breach and termination of the Agreement. If these negotiations are unsuccessful, the matter shall be referred to arbitration in accordance with United Nations Commission on International Trade Law Arbitration Rules. The Parties shall be bound by any arbitration award rendered as a result of such arbitration as the final adjudication of any such controversy or claim.
7.13 Nothing in or relating to this Agreement shall be deemed a waiver, express or implied, of any of the privileges and immunities of the United Nations and UNDP.

7.14 Information and data that is considered proprietary by either Party and that is delivered or disclosed by one Party to the other Party during the term of this Agreement shall be considered confidential and shall be handled pursuant to the UNDP Information Disclosure Policy, not attached hereto but known to and in the possession of the Parties. The Recipient Institution may disclose information to the extent required by law, provided that and without any waiver of the privileges and immunities of the United Nations, the Recipient Institution will give UNDP sufficient prior notice of a request for the disclosure of information in order to allow UNDP to have a reasonable opportunity to take protective measures or such other action as may be appropriate before any such disclosure is made. UNDP may disclose information to the extent required pursuant to the Charter of the United Nations, resolutions or regulations of the General Assembly, or rules promulgated by the Secretary-General of the United Nations.

7.15 The Recipient Institution shall only use the name (including abbreviations), emblem or official seal of the United Nations or UNDP in direct connection with the Activities under this Agreement and upon receiving prior written consent of UNDP. Under no circumstances shall such consent be provided in connection with the use of the name (including abbreviations), emblem or official seal of the United Nations or UNDP for commercial purposes or goodwill.

7.16 The provisions of Article 4.1, Article 5.0, and Articles 7.3, 7.6, 7.7, 7.8, 7.12, 7.13, 7.14 and 7.15 shall survive and remain in full force and effect regardless of the expiry of the Project Implementation Period or the termination of this Agreement.
ANNEX A
Low Value Grant Proposal

Project Number: 00126031
Project Title: Transnistrian Dialogues II

Name of the RECIPIENT INSTITUTION: AO Institutul pentru Initiative Strategice

Total Amount of the Grant (in USD): 120,000.00

1- PURPOSE OF THE GRANT

The purpose of the project is to foster a constructive engagement between experts, young activists, civil society and opinion leaders from Moldova and its Transnistrian region and the autonomous region of Gagauzia, to reduce tensions, increase mutual trust and understanding by setting up a permanent platform, thus laying the ground for a more consensus-based settlement process of the conflict and exercising upward influence.

The result(s) the grant is expected to achieve:

- **Result 1**: A functional mentorship platform for capacity building and empowerment of young activists in conflict resolution from left and right bank and autonomous region of Gagauzia established;
- **Result 2**: Capacity building program in conflict resolution for young activists and community leaders developed;
- **Result 3**: Improved understanding, capacity and the skills for dialogue of the participants in conducting constructive engagement, resolving disputes with counterparts on the other side, engaging in constructive communication and increasing trust between key actors;
- **Result 4**: A more benign and more informed domestic environment, including media environment, across the conflict divide;
- **Result 5**: Reduced misperceptions about each other, debunked myths.

To ensure continuity of the previous work, UNDP, as in the first phase of the project, will partner with a local NGO, best positioned to support in reaching out to the most relevant and influential persons, especially on the left bank, the Institute for Strategic Initiatives (IPIS). Given that IPIS was the key partner involved in the previous phases of TN dialogue interventions, it shall build upon the previous successes of fostering dialogue across the conflict divide in this project as well. IPIS unites top-level practitioners with executive and legislative experience, who represent the entire spectrum of views in Moldova and seek to address Moldova’s key strategic challenges from a non-political, non-partisan perspective. IPIS expertise covers five areas: good governance, conflict settlement and inter-ethnic consolidation, public involvement and participatory government, strategic communication and media.

2- PROPOSED ACTIVITIES AND WORK PLAN

<table>
<thead>
<tr>
<th>PLANNED ACTIVITIES¹</th>
<th>Timeline²</th>
<th>Planned Budget for the Activity (in grant currency)³</th>
</tr>
</thead>
<tbody>
<tr>
<td>1.1 Identification and recruitment of participants and mentors through national and local networking.</td>
<td>July – August 2021</td>
<td>$ 7400</td>
</tr>
<tr>
<td>1.2 Development of a capacity building curricula for the entire project</td>
<td>July – August 2021</td>
<td>$ 7400</td>
</tr>
<tr>
<td>1.3 Three seminars (2 full days each delivered) delivered on the following topics: 1) Introduction in Transnistrian issues. Discussion of the current state of affairs. Attitude assessment. 2) Introduction into diplomacy, conflict mediation, simulation of the negotiation format 3) Capacity building; communication and media skills; debates.</td>
<td>July – December 2021</td>
<td>$ 48,880.00</td>
</tr>
<tr>
<td>1.4 Study visit in Brussels/Vienna</td>
<td>November 2021</td>
<td>34,725.00</td>
</tr>
<tr>
<td>1.5 Mentorship support provided by experienced participants to younger generation of participants</td>
<td>December 2021</td>
<td>5,000.00</td>
</tr>
</tbody>
</table>
1.6 Development of media products (video, podcasts, interviews, infographics, etc.), for social media platforms, jointly created by participants under the guidance of their mentors

October 2021 - January 2022 $ 5,950.00

1.7 Final conference organized

December 2021 $ 10,645.00

Total $ 120,000.00

3- PERFORMANCE TARGETS

<table>
<thead>
<tr>
<th>INDICATOR(S)</th>
<th>DATA SOURCE</th>
<th>BASELINE</th>
<th>MILESTONES</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
<td>Timeline for target</td>
</tr>
<tr>
<td>1.1 Number of top-level professionals and young activists and communities’ leaders who consented to contribute to the platform</td>
<td>List of selected participants and mentors</td>
<td>NO MENTORSHIP PLATFORM FOR YOUNG ACTIVISTS IN THE CONFLICT RESOLUTION.</td>
<td>AUGUST 2021</td>
</tr>
<tr>
<td>1.2 Number of thematic trainings and seminars delivered</td>
<td>The program of activities, the agenda and list of participants for each session</td>
<td>NO SUSTAINABLE CAPACITY BUILDING PROGRAMS FOR TARGET GROUPS IN PLACE</td>
<td>DECEMBER 2021</td>
</tr>
<tr>
<td>1.3 Change in participants’ level of trust and understanding in each other</td>
<td>Written questionnaires fulfilled by participants at the beginning and end of the program checking if and how their attitude, behaviors and level of understanding of each other changed as a result of their participation in capacity building program</td>
<td>NO EFFECTIVE PLATFORM/CHANNEL TO ENSURE COMMUNICATION AND COLLABORATION BETWEEN YOUNG PEOPLE ON BOTH BANKS</td>
<td>DECEMBER 2021</td>
</tr>
<tr>
<td>1.4 Increased level of information across the conflict divide</td>
<td>Number of communication products (video, podcasts, interviews, infographics, etc.), for social media platforms, jointly created by participants under the guidance of their mentors. Articles and mentions in the press regarding the subject. Assessments by key outside actors and relevant international organizations.</td>
<td>LOW LEVEL OF INFORMATION ABOUT EACH OTHER; LACK OF A COMMON MEDIA SPACE TO DISCUSS COMMON ISSUES.</td>
<td>DECEMBER 2021</td>
</tr>
<tr>
<td>1.5 Change in the level of perception about each other</td>
<td>Assessments by key outside actors and relevant international organizations.</td>
<td>MISPERCEPTIONS ABOUT EACH OTHER ABOUND, NEGATIVE MEDIA, EXPERT AND OPINION MAKER COVERAGE OF THE OTHER SIDE</td>
<td>DECEMBER 2021</td>
</tr>
</tbody>
</table>
4- RISK ANALYSIS:

<table>
<thead>
<tr>
<th>Risk</th>
<th>Risk rating* (High/Medium/Low)</th>
<th>Mitigation measures</th>
</tr>
</thead>
<tbody>
<tr>
<td>Decision makers and institutions may deem the project as bearing</td>
<td>Low</td>
<td>Throughout the preparation phase, the expert group will coordinate the content and format of work to make engagement constructive, focused on issues</td>
</tr>
<tr>
<td>increased risks (as it engages young people, an area of traditional</td>
<td></td>
<td>and acceptable to both sides. The high calibre and top level of invited speakers and international experts will be another incentive for insider mediators to</td>
</tr>
<tr>
<td>vulnerability) and be reluctant to support its implementation.</td>
<td></td>
<td>participate in the project. This will ensure local ownership of the project. Particular attention will be paid to maintaining this high-level support and engagement</td>
</tr>
<tr>
<td>Lack of interest due to low priority of conflict resolution and</td>
<td>Low</td>
<td>Extensive consultations will be conducted with 5+2 participants and international stakeholders to ensure their buy-in and involvement in the project. These</td>
</tr>
<tr>
<td>contradictory goals on both sides</td>
<td></td>
<td>stakeholders will receive regular closed updates on progress achieved, their input and advice will be solicited, which would create strong support for the implementation of the project.</td>
</tr>
<tr>
<td>Reluctance and lack of support from international stakeholders,</td>
<td>Low</td>
<td>Extensive individual consultations with key national and international stakeholders at the beginning of the project and throughout the implementation phase</td>
</tr>
<tr>
<td>including participants in the 5+2 process.</td>
<td></td>
<td>will be conducted to ensure their buy-in. A gradual approach to build up trust will be used - from simpler to the more complex. Issues that would be too controversial or difficult to include in the dialogue will be left for later stages. The informal dialogue process throughout the project implementation will establish a flexible mechanism for developing solutions, building rapport between stakeholders and confidentially discussing sensitive issues.</td>
</tr>
<tr>
<td>Stakeholders on both sides may be reluctant to engage as the</td>
<td>Medium</td>
<td>The project team will react promptly ensuring alternative solutions to ensure the implementation of the project.</td>
</tr>
<tr>
<td>project progresses for fear of repercussions.</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Limited mobility of participants due to movement restrictions</td>
<td>Medium</td>
<td>The project team will analyse the situation beforehand having planned alternative ways to organize seminars in case of restrictions of in-person events.</td>
</tr>
<tr>
<td>caused by the COVID-19 crisis.</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Difficulty in organizing in-person seminars due to COVID-19</td>
<td>High</td>
<td>The project team will analyse the situation beforehand having planned alternative ways to organize seminars in case of restrictions of in-person events.</td>
</tr>
<tr>
<td>pandemic related restrictions on organizing mass events.</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

5- GRANT BUDGET OF RECIPIENT INSTITUTION (state currency)

PERIOD COVERING FROM JUNE 2021 TO JANUARY 2022

<table>
<thead>
<tr>
<th>ACTIVITIES</th>
<th>BUDGET (USD)</th>
</tr>
</thead>
<tbody>
<tr>
<td>1.1 Identification and recruitment of participants and mentors through</td>
<td>$ 7400</td>
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<tr>
<td>1.2 Development of a capacity building curricula for the entire project</td>
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1.3 Three seminars (2 full days each delivered) delivered on the following topics:
   2) Introduction into diplomacy, conflict mediation, simulation of the negotiation format
   3) Capacity building; communication and media skills; debates.

<table>
<thead>
<tr>
<th>Description</th>
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<tr>
<td>1.4 Study visit in Brussels/Vienna</td>
<td>34,725.00</td>
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<tr>
<td>1.5 Mentorship support provided by experienced participants to younger generation of participants</td>
<td>5,000.00</td>
</tr>
<tr>
<td>1.6 Development of media products (video, podcasts, interviews, infographics, etc.), for social media platforms, jointly created by participants under the guidance of their mentors</td>
<td>5,950.00</td>
</tr>
<tr>
<td>1.7 Final conference organized</td>
<td>10,645.00</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td><strong>$ 120,000.00</strong></td>
</tr>
</tbody>
</table>
Recipient Institution: AO Institutul Pentru Initiative Strategice

Period covering this report:
- This report must be completed by the Recipient Institution and accepted by UNDP
- The Recipient Institution must attach any relevant evidence to support the
- The information provided below must correspond to the information that appears in the financial report
- Attach the accepted grant proposal to this report

Performance:

1. Workplan Performance (cumulative, including the current period)

<table>
<thead>
<tr>
<th>COMPLETED ACTIVITIES</th>
<th>Timeline</th>
<th>Planned Budget for the Activity (in grant currency)</th>
<th>Funds Delivered for the Activity (in grant currency)</th>
</tr>
</thead>
<tbody>
<tr>
<td>1.1 Identification and recruitment of participants and mentors through national and local networking.</td>
<td>July – August 2021</td>
<td>$ 7400</td>
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<tr>
<td>1.2 Development of a capacity building curricula for the entire project</td>
<td>July – August 2021</td>
<td>$ 7400</td>
<td></td>
</tr>
</tbody>
</table>
| 1.3 Three seminars (2 full days each delivered) delivered on the following topics:  
  2) Introduction into diplomacy, conflict mediation, simulation of the negotiation format  
  3) Capacity building; communication and media skills; debates. | July – December 2021 | $ 48,880.00 | |
| 1.4 Study visit in Brussels/Vienna | November 2021 | 34,725.00 | |
| 1.5 Mentorship support provided by experienced participants to younger generation of participants | December 2021 | 5,000.00 | |
| 1.6 Development of media products (video, podcasts, interviews, infographics, etc.), for social media platforms, jointly created by participants under the guidance of their mentors | October 2021 - January 2022 | $ 5,950.00 | |
| 1.7 Final conference organized | December 2021 | $ 10,645.00 | |
| Total | | | $ 120,000.00 |
2- Performance Targets

<table>
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<tr>
<th>INDICATOR(S)</th>
<th>Data Source</th>
<th>Baseline</th>
<th>Reporting Period Milestone/Target</th>
<th>Reporting Period Actual Performance Against the Target</th>
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<tr>
<td>1.1 Number of top-level professionals and young activists and communities’ leaders who consented to contribute to the platform</td>
<td></td>
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</tr>
<tr>
<td>1.2 Number of thematic trainings and seminars delivered</td>
<td></td>
<td></td>
<td></td>
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</tr>
<tr>
<td>1.3 Change in participants’ level of trust and understanding in each other</td>
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<tr>
<td>1.4 Increased level of information across the conflict divide</td>
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<tr>
<td>1.5 Change in the level of perception about each other</td>
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</table>

3- Challenges and Lessons Learned:

Financial Reporting: *Note: Financial reporting can be in local currency but cannot exceed the grant value in USD.

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<thead>
<tr>
<th>ACTIVITIES</th>
<th>BUDGET (USD)</th>
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<tr>
<td>1.1 Identification and recruitment of participants and mentors through national and local networking.</td>
<td>$</td>
</tr>
<tr>
<td>1.2 Development of a capacity building curricula for the entire project.</td>
<td>$</td>
</tr>
<tr>
<td>1.3 Three seminars (2 full days each delivered) delivered on the following topics: 1) Introduction in Transnistrian issues. Discussion of the current state of affairs. Attitude assessment. 2) Introduction into diplomacy, conflict mediation, simulation of the negotiation format 3) Capacity building; communication and media skills; debates.</td>
<td>$</td>
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<tr>
<td>1.4 Study visit in Brussels/Vienna</td>
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<tr>
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<td>$</td>
</tr>
<tr>
<td>1.7 Final conference organized</td>
<td>$</td>
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</table>

**TOTAL** $
Purpose and objectives

Background: Since 2009, within the Confidence Building Measures Programme, UNDP has been working on reducing the development gap and stimulate cross-river cooperation, by taking a multi-dimensional approach on supporting business links and entrepreneurship, social infrastructure, civil society development, health care and environmental protection. To complement these efforts, UNDP needed to form a community of “confidence building champions”, who would help generate ideas and implement innovative and effective joint cross-river initiatives that could bring the two sides closer. Such a group of trend setters would be able to create momentum and necessary traction for settlement-conducive change of attitudes on both banks.

Hence, this materialized in the first phase of the Transnistrian Dialogues project, implemented by UNDP during 2018-2019. The project established a Track 2 platform for regular engagement between 60 experts, influencers, journalists, civil activists, opinion makers and CSOs from both banks, which contributed to enhanced trust and cooperation and delivered innovative solutions to conflict-generated issues. One key result which is expected to sustain in the future is the nine practical partnerships established between project participants who have gained positive and successful experience in jointly conceiving CBM initiatives, drafting project proposals and their joint implementation. The piloted approaches helped mobilize resources (9.4 MEUR) from the EU for the Confidence Building Programme Phase V, with a particular focus on media cooperation.

Purpose: The proposed second phase of the project will build on the previous successes, complementing the aforementioned work through engaging youth across the conflict divide in activities generating a shared future. The project seeks to build and maintain a community of “local young conflict resolution leaders”, who would serve as an important resource in supporting confidence-building in the communities affected by the Transnistria conflict. Its Theory of Change (ToC) is based on the idea that, by bringing together, informing and training young professionals, representing various societal fields (Civil Society, journalists, bloggers, experts, grassroots activists, business people), they will promote cooperation, contribute to changing the public attitudes towards conflict resolution on both banks, generate and implement social innovation ideas that will benefit people on both sides and therefore spur positive cooperative dynamic.

The goal of the project is to foster a constructive engagement between experts, young activists, civil society and opinion leaders from Moldova and its Transnistrian region and the autonomous region of Gagauzia, to reduce tensions, increase mutual trust and understanding by setting up a permanent platform, thus laying the ground for a more consensus-based settlement process of the conflict and exercising upward influence. To achieve its objectives, by combining the Track 2 and Track 3 conflict resolution platform for regular engagement, the project will create a mentorship platform to build capacity of younger generation of leaders from both banks in conflict resolution and cooperative problem solving, by equipping, training and exchanging experience and knowledge. This group of current and future Insider Mediators will deliver innovative solutions to conflict-generated issues by establishing a young and sustainable community of trained Insider Mediators. More specifically, the project will train and mobilize the group aiming at achieving the following specific objectives:

- improved level of mutual understanding, especially among young people, about each other;
- reduced tensions and lessen misperceptions about each other, debunk myths;
- promote tolerance, dialogue and respect for differences in communities and media on both banks;
- mobilize public opinion and exercise upwards pressure on the authorities to address key problems and have a voice in conflict settlement;
- prepare and create a more benign and more informed domestic environment, including media environment, about each other and the compromises that a sustainable settlement of the conflict will require;
- lay the ground for a more consensus-based settlement process;

The proposed second phase of the project will build on the previous successes, complementing the aforementioned work through engaging youth across the conflict divide in activities generating a shared future. The unique feature of the project is that it will gather participants from right and left bank of the conflict divide and, for the first time – from the autonomous region of Gagauzia, and will provide a venue for knowledge transfer between generations. The top-quality participants, mid and top career accomplished professionals will contribute through their expertise to the widening circle of people involved in conflict resolution through meaningful inclusion and empowerment of young community activists from both banks. More specifically, around 40 top-level experts, opinion leaders, young activists will be selected, half from each side. Ten of them will represent top level professionals, experts and opinion leaders and another 30 young activists - half from each side - with high potential to become community and opinion leaders and trend setters. Gender criteria will be taken into account, in order to ensure a fair representation.

Rev. Feb 2019

Low Value Grant Agreement
The project shall produce sustainable outcomes as it creates feasible links across generations, that will help to produce results, to upgrade or replicate the knowledge and expand connections gained by the participants the project. Through constant engagement, mentoring and knowledge sharing, gradual empowerment of the young activists will be ensured that would help them become respected voices on conflict resolution in their communities. The project will encourage the local ownership of all interventions, that is a key element to the sustainability of the project. The platform will continue beyond the lifetime of the project to foster dialogue and cooperation among the representatives of the right bank, the left bank and the Gagauz autonomous region.

Alignment with country or regional priorities: The project is well aligned with one of the key priorities of the Moldovan government - a peaceful, political resolution of the Transnistrian conflict, and its goal of establishing a community of experts, professionals and especially younger generation activists working towards a peaceful settlement of the conflict. On a regional level, the Transnistrian conflict remains the last conflict where constructive engagement is increasing trust between key actors in continuing the road towards a peaceful settlement, without backsliding into confrontational approaches. Currently, therefore, there is high regional interest in the Transnistrian conflict as a possible example (showcase) of sustainable conflict resolution and cooperatively addressing the differences in the OSCE area.

The proposed intervention directly addresses one of the main priorities established within the United Nations Partnership Framework for Sustainable Development 2018-2022, agreed with the Moldovan Government, in particular, Outcome 2: The people of Moldova, in particular the most vulnerable, have access to enhanced livelihood opportunities, decent work and productive employment generated by sustainable, inclusive and equitable economic growth. It was also in line with UNDP’s Country Programme Document for Moldova, in particular Output 2.2.: Women, youth and people from regions with special status benefit from better skills, access to resources and sustainable jobs and livelihoods. Also, it aims to support Moldova’s progress towards the achievement of Sustainable Development Goals 1,10, 16 and 17.

Total amount requested: 150,000.00

Expected Results:

Resource mobilization:

Result 1
The resources will enable to build and maintain a community of “insider mediators”, based on the EU-UNDP methodology, that would serve as an important resource in supporting confidence-building in the communities affected by the Transnistria conflict. Representing various fields (Civil Society, journalists, experts), they will champion cooperation, generate and implement together innovative ideas that will benefit people on both sides and thus spur a positive cooperative dynamic, as well as feed these ideas into the official negotiations for the settlement of the Transnistria conflict.

They will help to leverage additional resources from the EU (tentative commitment for a new phase of the Confidence Building Measures Programme to start in 2023 – 10 MEUR) by generating new, innovative ideas that would be implemented on the ground through the larger CBM programme.

Programme results

Result 1 A functional mentorship platform for capacity building and empowerment of young activists in conflict resolution from left and right bank and autonomous region of Gagauzia established.

Indicator 1: Number of top-level professionals and young activists and communities’ leaders who consented to contribute to the platform

Baseline: No mentorship platform for young activists in the conflict resolution.

Target: One functional mentorship platform of 10 top level professionals, experts and 30 young activists and communities’ leaders from both banks established

Source of data: List of selected participants and mentors

Timeline for target: August 2021

Other benefits: Knowledge sharing between generation, advocating for cooperative, constructive solutions

Result 2 Capacity building program in conflict resolution for young activists and community leaders developed

Indicator 2: Number of thematic trainings and seminars delivered

Baseline: No sustainable capacity building programs for target groups in place

Target: One capacity building program consisting of 3 series (2 days each) of thematic trainings and seminars, one study visit in Brussels/Vienna and one international conference.

Source of data: The program of activities, the agenda and list of participants for each session

Timeline for target: December 2021

Result 3 Improved understanding, capacity and the skills for dialogue of the participants in conducting constructive engagement, resolving disputes with counterparts on the other side, engaging in constructive communication and increasing trust between key actors
Indicator 3: Change in participants’ level of trust and understanding in each other  
Baseline: No effective platform/channel to ensure communication and collaboration between young people on both banks  
Target: Positive change in attitude and behaviors, reduced stereotypes  
Source of data: Written questionnaires fulfilled by participants at the beginning and end of the program checking if and how their attitude, behaviors and level of understanding of each other changed as a result of their participation in capacity building program  
Timeline for target: December 2021

Result 4: A more benign and more informed domestic environment, including media environment, across the conflict divide  
Indicator 4: Increased level of information across the conflict divide  
Baseline: Low level of information about each other; lack of a common media space to discuss common issues  
Target: Increased level of communication and media presence of issues regarding the subject  
Source of data: Number of communication products (video, podcasts, interviews, infographics, etc.), for social media platforms, jointly created by participants under the guidance of their mentors. Articles and mentions in the press regarding the subject. Assessments by key outside actors and relevant international organizations.  
Timeline for target: December 2021

Result 5: Reduced misperceptions about each other, debunked myths  
Indicator 5: Change in the level of perception about each other  
Baseline: Misperceptions about each other abound, negative media, expert and opinion maker coverage of the other side.  
Target: Enhanced level of information of opinion makers, especially among the younger generation.  
Source of data: Assessments by key outside actors and relevant international organizations.  
Timeline for target: December 2021

Implementation

Key activities, costs and timeline:  
(the submitting CO should identify the implementation plan. The plan includes activities, costings, and timeline.)  

Activity 1: Identification and recruitment of participants and mentors through national and local networking.  
Activity cost: 7,400.00  
Timeline: July – August 2021

Activity 2: Development of a capacity building curricula for the entire project  
Activity cost: 7,400.00  
Timeline: July – August 2021

Activity 3: Three seminars (2 full days each delivered) delivered on the following topics:  
2) Introduction into diplomacy, conflict mediation, simulation of the negotiation format  
3) Capacity building; communication and media skills; debates.  
Activity cost: 48,880.00  
Timeline: July– December 2021

Activity 4: Study visit in Brussels/Vienna  
Activity cost: 34,725.00  
Timeline: November 2021

Activity 5: Mentorship support provided by experienced participants to younger generation of participants  
Activity cost: 5,000.00  
Timeline: December 2021

Activity 6: Development of media products (video, podcasts, interviews, infographics, etc.), for social media platforms, jointly created by participants under the guidance of their mentors.  
Activity cost: 5,950.00  
Timeline: October 2021 - January 2022

Activity 7: Final conference organized  
Activity cost: 10,645.00  
Timeline: December 2021

Activity 8: Overall management, administrative and operational cost of the project  
Activity cost: 30,000.00  
Timeline: December 2021
Key partners:
(The submitting CO should identify the key government partners and/or other development partners, along with a description on the role of the partner in the activities and if/how they will contribute to the project)

Bureau for Reintegration, Government of Moldova – the main governmental body responsible for designing and implementing the reintegration policies, coordinating and supervising the development assistance in the Transnistria region. The Bureau shall have a coordination role, supporting the project interventions as well as their potential replication in the future.

Institute for Strategic Initiatives (IPIS). To ensure continuity of the previous work, UNDP, as in the first phase of the project, will partner with a local NGO, best positioned to support in reaching out to the most relevant and influential persons, especially on the left bank, the Institute for Strategic Initiatives (IPIS). Given that IPIS was the key partner involved in the previous phases of TN dialogue interventions, it shall build upon the previous successes of fostering dialogue across the conflict divide in this project as well. IPIS unites top-level practitioners with executive and legislative experience, who represent the entire spectrum of views in Moldova and seek to address Moldova’s key strategic challenges from a non-political, non-partisan perspective. IPIS expertise covers five areas: good governance, conflict settlement and inter-ethnic consolidation, public involvement and participatory government, strategic communication and media.

Left bank partner: Committee for Regional Development Support SIGMA Expert - has worked as a partner organization with the UNDP, British Embassy, Swedish Embassy – will have the role of main co-partner representing the left riverbank. Left-bank partner will also include Yury Ganin, head of the Transnistrian Chamber of Trade, as Head of the Mentorship program.

Gagauzia partner: NGO Piligrim Demo, headed by Mihail Sirkeli, with a long-standing experience in conflict resolution and inter-ethnic peace programs – will have the role of main co-partner representing the Gagauz region.

Risks:
(The submitting CO should identify the risks associated with the project. This could include the risks associated with key partners, factors that may contribute to achievements of results, availability of data, and any other relevant factors)

Decision makers and institutions may deem the project as bearing increased risks (as it engages young people, an area of traditional vulnerability) and be reluctant to support its implementation.

Lack of interest due to low priority of conflict resolution and contradictory goals on both sides.

Reluctance and lack of support from international stakeholders, including participants in the 5+2 process.

Stakeholders on both sides may be reluctant to engage as the project progresses for fear of repercussions.

Limited mobility of participants due to movement restrictions caused by the COVID-19 crisis.

Difficulty in organizing in-person seminars due to COVID-19 pandemic related restrictions on organizing mass events.
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